# Project Management Profession v6

## Professional project delivery and team leadership skills

A practical, student-friendly outline covering preparing for and Taking the Exam, process Domain, people Domain, and business Environment Domain.

**MODULES**
**4**

**LESSONS**
**101**

**FORMAT**
Self-paced

## Module Breakdown

| MODULE 1 | MODULE 2 |
|---|---|
| **Preparing for and Taking the Exam** | **Process Domain** |
| Preparing to Take the Exam and Instructor Introduction | Process Domain and Framework defined |
| Getting Certified to take the Examination | Predictive, Iterative, Incremental and Adaptive Project Life Cycles |
| Examination Characteristics | Framework Definitions |
| Test Taking Tips and Techniques | Project Manager Skills |
| Question Formats | Framework Key Points to Remember |
| Post Certification Requirements | Framework Example Questions Review |
| | Project Integration Management Knowledge Area Defined |
| | Knowledge Area Process Mapping and Definitions |
| | Develop Project Charter and Develop Project Management Plan |
| | Direct and Manage Project Work, Manage Project Knowledge, and Monitor and Control Project Work |
| | Perform Integrated Change Control |
| | Close Project or Phase |
| | Integration Key Points to Remember |
| | Integration Example Questions Review |
| | Project Scope Management Knowledge Area Defined |

# Module Breakdown (continued)

**MODULE 2**

## Process Domain (continued)

Plan Scope Management and Collect Requirements
Nominal Group Technique (Delphi-Opinion Technique)
Define Scope and Create WBS
Breakdown Structures used in WBS Dictionary
Validate Scope and Control Scope
Defining Requirements in Agile
Prioritizing requirements in Agile, Definition of Done and Rolling Wave Planning
Scope Key Points to Remember
Scope Example Questions Review
Project Schedule Management Knowledge Area Defined
Plan Schedule Management, Define Activities, and Sequence Activities
Dependencies, Predecessors, Leads, and Lags
Estimate Activity Durations
Develop Schedule
Critical Path Method
Schedule Compression

**MODULE 2**

## Process Domain (continued)

Resource Leveling, Schedule Format, and Control Schedule
Agile Estimating
Agile Schedule Planning and Reporting
Schedule Key Points to Remember and Example Question review
Project Cost Management Knowledge Area Defined
Plan Cost Management and Estimate Cost
Types of Cost, Expected Present Value, Sunk Costs, and Depreciation
Life Cycle Costing, Status Reporting, and Determine Budget
Control Costs, and Earned Value Management
Earned Schedule, and Agile Cost Control
Cost Key Points to Remember
Cost Example Questions Review
Project Quality Management Knowledge Area Defined
Plan Quality Management

**MODULE 2**

## Process Domain (continued)

Manage Quality
Control Quality
Continuous Improvement in Agile-Adaptive Life Cycles - Kaizen and Process Analysis
Continuous Improvement in Agile-Adaptive Life Cycles - Retrospectives
Quality Key Points to Remember
Quality Example Questions Review
Project Risk Management Knowledge Area Defined
Risk Management Plan and Identify Risks
Risk Register and Issues Vs Risk
Perform Qualitative and Quantitative Risk Analysis
Plan Risk Responses
Implement Risk Responses and Monitor Risks
Agile Risk Tools and Risk Key Points to Remember
Risk Example Questions Review
Project Procurement Management Knowledge Area Defined

**MODULE 2**

## Process Domain (continued)

Plan Procurement Management and Conduct Procurements
Contracts
Share and Point of Total Assumption
Procurement Documents
Non-Competitive Awards and Control Procurements
Agile Contracts
Procurement Key Points to Remember and Example Questions Review

# Module Breakdown (continued)

**MODULE 3**

## People Domain

People Domain and Project Communications
Management Knowledge Area Defined
Plan Communications Management
Manage and Monitor Communications
Agile Communications
Communications Key Points to Remember
Communications Example Question Review
Project Stakeholder Management Knowledge Area
Defined
Stakeholder Position Descriptions
Identify Stakeholders
Plan Stakeholder Engagement and Manage Stakeholder
Engagement
Monitor Stakeholder Engagement and Agile Stakeholder
Engagement Techniques
Stakeholder Management Key Points to Remember
Stakeholder Management Example Question Review
Resource Management Knowledge Area Defined

**MODULE 3**

## People Domain (continued)

Plan Resource Management and Estimate Activity
Resources
Acquire Resources and Develop Team
Manage Team
Control Resources and Agile Teaming Concepts
Other Agile Teaming Concepts
Agile Team Roles and Troubleshooting Agile team issues
Resources Key Points to Remember
Resources Example Question Review

**MODULE 4**

## Business Environment Domain

Business Environment Domain Defined
Project Selection Tools
PMO, Organizational Structure, and Reports
Agile in the Business Environment
Business Environment Key Points to Remember and
Example Question Review
Course Closing